



Cost reduction for Smaller Airlines: *The Ecosystem of Aviation Business* a Case Study.

### 18.04.2018

## SYNOPSIS

- How big is BIG and how small is small?
- Cost reduction for small airlines is just one means to an end.
- Instead of speaking about cost reduction, we should speak about how to utilize a limited budget to improve sustainability by means of smart investments.
- Key factor to improve sustainability is behavior.
- Case study aviationscouts:

## HOW CAN small PLAYERS BENEFIT FROM THE GIANTS

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## Behavior: BIG fishes

- The Banana Experiment.
- BIG fishes are **\$€£ focused** and managed by politicians, book keepers and banks.
- In a highly dynamic society BIG fishes tend to become victim of their own successes.



- They 'simply' grow too big to become vulnerable & unmanageable.
- They need ideal economical circumstances to keep themselves sustainable.
- It takes them serious time and effort to recover from temporary disturbances.

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## Behavior: SMALL fishes

- Small fishes are *dream driven* and managed by entrepreneurs, not politicians.
- They can only succeed when they:
  - are lean, fast and flexible
  - work together with fellows
  - have the talent to change & adapt.

• It's not wrong to stay small...

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## Case Study: aviationscouts

- Niche company close to Nurnberg (D) (1998)
- A 'HOW CAN WE' initiative
- Buy, Refurbishment and Resale of used seats
- 3rd tier airlines, leasing co's, engineering firms & MRO's buy from us as large OEMs are **slow, big &** hungry and therefore only interested in volume
- Our response: <u>www.aviationgate.com</u> (2015)
- Goal: WEIGHT & SPARES & LOW NRE & GREEN
- A320/180PAX = -/-360KG X €250 = €90,000/Year
- Investment: €160,000. Earn back < 2 Years/aircraft
- 240+ shipsets of seats sold (31 December, 2017)

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